Appendix 3 Budget Risk Register Report

| 1-1- | in a budget man megister meport | | Financial Impact | | | |
|--|---|--------------------------|-----------------------------------|------|------------------|--|
| Corporate Risk Report Summary Page | Risk | As at Dec 2021 Rating | Y / N Financial Impact Mitigation | £m | Choose Source | |
| Risks | | | | | | |
| People | | | | | | |
| CRR9 | Safeguarding Vulnerable Children | 3x7=21 | Y | 13.0 | MA | |
| CRR10 | Safeguarding Adults at Risk with Care and support needs | 3x7=21 | Υ | 10.0 | MA | |
| CRR39 | Adult and Social Care major provider/ supplier failure | 3x7=21 | Υ | 8.0 | MA | |
| CRR43 | Escalating DSG deficit and changes in ring-fenced arrangements | 3x7=21 | N | 0.0 | MA | |
| CRR23 | Adult and Social Care (ASC) Transformation programme | 3x5=15 | N | 4.0 | MA | |
| CRR36 | SEND | 2x5=10 | Υ | 1.0 | МА | |
| CRR45 | Failure to deliver statutory duty in respect of the safeguarding of Children | 3x3=9 | N | 0.0 | MA | |
| Growth & | Regeneration | | | | | |
| CRR32 | Failure to deliver enough affordable Homes to meet the City's needs | 4x7=28 | N | 0.0 | MA | |
| CRR44 | Lack of progress for Mass Transit Impact on city | 4x5=20 | N | 0.0 | MA | |
| CRR37 | Homelessness | 4x5=20 | Υ | 2.3 | MA | |
| CRR41 | Major projects Capital Investment | 3x5=15 | Υ | 50.0 | СС | |
| CRR5 | Business Continuity and Council Resilience | 3x5=15 | N | 0.0 | МА | |
| CRR12 | Failure to deliver suitable emergency planning measures, respond to and manage emergency events when they occur | 3x5=15 | N | 0.0 | МА | |
| CRR18 | Failure to deliver enough homes to meet the City's needs. | 3x5=15 | N | 0.0 | MA | |
| CRR27 | Capital Transport Programme Delivery | 3x5=15 | Υ | 0.0 | AMP | |
| Resources | | | | | | |
| CRR35 | Organisational Resilience | 4x7=28 | Υ | 1.0 | UR | |
| CRR13 | Financial Framework and MTFP | 3x7=21 | Υ | 6.0 | EMR | |
| CRR25 | Suitability of Line of Business Systems (LOB) | 4x5=20 | N | 0.0 | MA | |
| CRR7 | Cyber-Security | 4x5=20 | Υ | 8.0 | AMP | |
| CRR4 | Corporate Health, Safety and Wellbeing | 3x5=15 | N | 0.0 | MA | |
| CRR29 | Information Security Management System | 3x5=15 | N | 0.0 | MA | |
| CRR6 | Fraud and Corruption | 3x5=15 | N | 0.0 | MA | |
| CRR40 | Unplanned Investment in Subsidiary Companies | 3x5=15 | Υ | 2.0 | UR | |
| CRR26 | ICT Resilience | 2x5=10 | N | 0.0 | MA | |
| CRR15 | In-Year Financial Deficit | 3x3=9 | Υ | 3.4 | UR | |
| CRR34 | Corporate Equalities | 1x5=5 | N | 0.0 | МА | |
| | | | | | | |
| External R | | | | | | |
| BCCC4 | COVID-19 Population Health | 3x5=15 | N | 0.0 | MA | |
| BCCC1 | Flooding | 3x5=15 | Υ | 0.0 | MA | |
| Opportuni | ties | | | | | |
| OPP2 | Corporate Strategy | 2x7=14 | N | 0.0 | MA | |
| OPP1 | One City | 3x7=21 | N | 0.0 | MA | |
| | • | | | • | | |

| Strategies | Strategies to manage risk | | | | | |
|--|---|--|--|--|--|--|
| Definitions of the provision identified in the table above table by which risk will be managed | | | | | | |
| MA | Mitigating Action – Strategic Directors / Directors to identify alternative measures to manage risks / opportunities within available resources and growth allocated as per budget report | | | | | |
| | | | | | | |
| CC | Corporate Contingency - due to its recurrent nature a corporate contingency has been set aside | | | | | |
| AMP | Asset Management Plans – will require to be addressed through asset management plans. | | | | | |
| EMR | Earmarked provision – the Council has set monies aside in an earmarked reserve or other provision to meet the estimated costs. | | | | | |
| UR | Unallocated Reserve – Council would require drawing funding down from the unallocated General Fund balance to meet costs | | | | | |

| Total £m | Reserve £m |
|----------|---------------|
| 38.3 | n/a |
| 50.0 | 49.4 |
| 8.0 | 8.2 |
| 6.0 | 11.0 |
| 6.4 | 32.4 |
| 70.4 | 101.0 |